

July 27, 2026

The Honorable Stephen Andrew Feinberg
Deputy Secretary
U.S. Department of Defense
1000 Defense Pentagon
Washington, D.C., 20301-1000

Dear Deputy Secretary Feinberg,

I write regarding your lack of response to my April 26, 2026 letter raising concerns about the conflicts of interest that could affect your contracting and implementation decisions with regard to the Department of Defense's (DoD) missile defense program, Golden Dome for America (Golden Dome).

In that letter, I raised concerns about "your continuing financial relationships with Cerberus as well as the fact that you have hired multiple key DoD staff with Cerberus ties."¹ I was particularly concerned about your involvement in contracts related to the \$185 billion Golden Dome project, and asked about four companies reportedly linked to Cerberus that had received Golden Dome-related contracts.²

One of those companies, NetCentrics, has represented to my staff that the company was sold in December 2024 in a transaction that until now has not been publicly disclosed.³ Although company officials refused to provide any information on this transaction or on the company's current ownership, these officials did indicate that NetCentrics' current ownership is not in any way related, affiliated with, or a subsidiary of Cerberus, and that neither Cerberus nor any subsidiary or affiliate or affiliated individual retains any financial interest in NetCentrics or has the ability to exert control or influence over NetCentrics' corporate activities. If these representations are accurate, they would allay my concerns about the Cerberus affiliations of this company.

But they do not allay my ongoing concerns about your potential involvement in and conflicts of interest related to Golden Dome contracts and other Pentagon business that may go to Cerberus-related companies. Indeed, fresh reports since I sent my original letter have indicated that you

¹ Letter from U.S. Senator Elizabeth Warren to the Honorable Kenneth Feinberg, April 26, 2026,

² Letter from U.S. Senator Elizabeth Warren to the Honorable Kenneth Feinberg, April 26, 2026; ProPublica, "Documents Reveal a Web of Financial Ties Between Trump Officials and the Industries They Help Regulate," Corey G. Johnson, Brandon Roberts, and Al Shaw," March 5, 2026, <https://www.propublica.org/article/trump-administration-financial-disclosures-steve-feinberg>.

³ Electronic mail from Kenny Cushing, Chief Executive Officer, NetCentrics, to the Office of Sen. Elizabeth Warren, July 22, 2026, on file with the Office of Sen. Elizabeth Warren.

“ha[ve] unprecedented control over the Pentagon’s vast procurement network, and a remarkable new ability to invest in defense companies with taxpayer dollars, all to remake the so-called industrial base of the military contracting world.”⁴

These new reports make it even more important that you make the commitments that I asked of you in my April letter, and that you provide answers to my questions. I therefore write to once again ask you to implement and follow necessary safeguards to prevent favoritism in awards for Golden Dome and other Pentagon contracts. Specifically, I ask that you:

- completely cut all of your Cerberus ties, including those of your immediate family,
- amend your ethics agreement to extend your recusal period so it covers your entire time in service at DoD,
- agree not to accept or seek any waivers from your ethics agreement, and
- increase transparency of the Golden Dome program, including making information about contract recipients and contract values public and easily available moving forward.

In addition, and as part of my ongoing Congressional oversight on conflicts of interest that may affect DoD contracting and award decisions, I again ask that you provide answers to the following questions, which I originally asked of you in April, by no later than August 10, 2026:

1. Which Cerberus-backed or Cerberus-affiliated companies have bid on a Golden Dome contract? Please list all contracts on which these companies have bid.
2. What is DoD’s criteria for awarding Golden Dome contracts?
3. How does DoD weigh these criteria in making Gold Dome award decision?
4. With regard to the North Wind, Stratolaunch, and Red River Technology awards, how did DoD decide to award these companies Golden Dome contracts?
 - a. Was this a competitive process?
 - b. If so, what were the criteria used to determine which companies would receive awards?
 - c. Were these companies rated among the highest competitors?
5. What is your strategic role in your oversight of the Golden Dome?
6. What role do you play in selecting contractors for the Golden Dome?
7. What is the reporting structure of the Golden Dome?
8. Please provide an organizational chart reflecting the reporting structure of the Golden Dome.
9. Did you have any conversations about Golden Dome contracts that were bid on by any Cerberus-backed or Cerberus-affiliated company?
 - a. If conversations occurred, please detail the date[s] and content[s] of the conversations[s] and who else participated.
10. How did DoD advise you on your ethics obligations, including provisions to allow financial contracting with companies who may be competing for DoD awards?
11. How much money was awarded to the following companies for their Golden Dome contracts?

⁴ The Guardian, “The billionaire hidden behind the curtain inside Trump’s Pentagon,” Aram Roston, June 18, 2026, <https://www.theguardian.com/us-news/2026/jun/18/stephen-feinberg-trump-pentagon>.

- a. North Wind
 - b. Stratolaunch
 - c. Red River Technology
12. In response to my/Senator Warren’s questions for record, you stated “I will ensure that I have a robust screening process in place to help implement these recusals.”⁵
- a. Please detail the set up for your screening process.
 - b. Who is in charge of your screening process.
 - c. Have ever been advised to discontinue involvement in any Cerberus-related matter?
 - d. What is your screening processes’ criteria for advising or disadvising from certain conduct?
13. Have you sought any waivers from the provisions of your ethics agreement?
- a. If you have sought such waivers, please detail which waivers you have sought.
 - b. If you have sought such waivers, please detail which of those waivers were approved or denied.
14. Will you continue to abide by your recusal agreement that you “will not participate personally and substantially in any particular matter involving specific parties in which [you] know that Cerberus or a related entity is a party or represents a party?”⁶

Sincerely,



Elizabeth Warren
United States Senator

⁵ Response from Deputy Secretary of Defense Nominee Stephen Feinberg to Questions for the Record from U.S. Senator Elizabeth Warren, March 4, 2025, [On file with Office of Senator Elizabeth Warren].

⁶ Enclosure of Ethics Agreement of Stephen Feinberg to Alternate Designated Agency Ethics Official Danica S. Irvine, January 7, 2026,

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